# Adapting to Change

Lessons from the Chip Crisis for Electronic Circuit Design

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# Nice to meet you



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## Ciklum

Formerly CN Group, we have been providing high quality IT software development, consulting services, and mechanical & electrical design engineering to our partners in Scandinavia, Germany, Austria, Switzerland, Benelux, USA and the UK for more than 28 years.



# Ciklum in embedded / IoT



**Mechanical Design Engineering** 



HW / Electronics



**Embedded SW** 



AI / Machine Learning

# Our typical embedded project

- Consumer electronics (80%), Test & Measurement equipment (20%)
- Microcontrollers based on ARM M-profile or ESP32
- Typically low-power requirements
- Various sensors
- BLE or other wireless technology
- IoT



# Chip crisis

#### What is it?

- Ongoing supply chain crisis, started 2020
- Complex reasons local and global, political and environmental...
- Effects:
  - oExtreme lead times for even common ICs
  - oProduction of high end devices halted due to lack of a few cent part
  - Price gouging 2\$ chip being sold for 40\$
  - o Rise of dubious suppliers
  - Major disruption to pretty much every area of the industry
  - oIncreased price or low availability for finished product
- Many companies did not make it

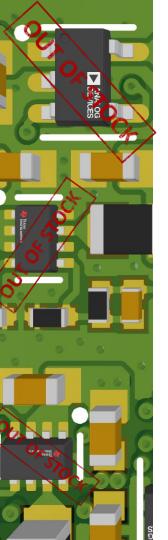




# Lessons learned - hardware

01

- ightarrow Tips and tricks that helped us
- → Documentation is your friend
- → Variants are great
- → Perfect is not always better
- → Future-proofing your libraries





# Limiting the effect of shortages

What to prepare for?

- What should your design be prepared for?
  - Unavailability of critical parts
  - Inability to source from reliable sources or extreme price gouging
  - Rapid change of as many parts as possible



#### U1100A TSV911ILT C1100 100n C1101 10p U1100A TSV911ILT Not very critical, use any reasonably low bias current op amp, must run from 2.8V when battery is low.

### **Documentation**

It really is your friend

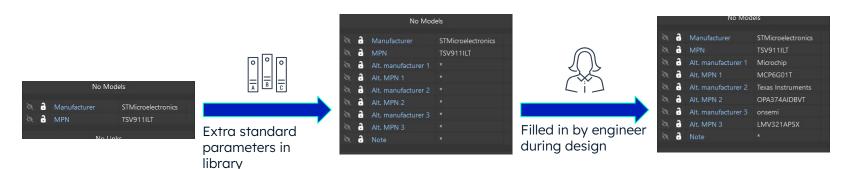
- Proper documentation is important
- A circuit description of even seemingly obvious functions can help
- A schematic is enough to see the function, but it might not be enough to see the reasoning behind the choices
- Always document:
  - What does that part of the circuit do
  - Why were the specific parts chosen
  - How it interacts the rest of the design



# Bill of Materials (and Alternatives)

A few extra columns can help

- Additional parameters in a part
- Good design practices that allows more freedom for assembling the board





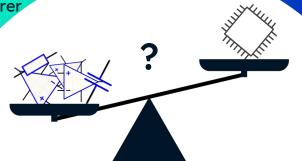
# A perfect fit is not always better

Very specific ICs are great... until they aren't

 Advantage of specific parts: Application specific ICs can solve your problem in a single package with minimal external components - they are great

Disadvantage: They bind your design to one and only one manufacturer
 and part

Always consider using a solution from more generic parts





# Beware of dubious suppliers

#### Caveat emptor

- Current situation amplified many of the already existing problems within our industry
- Counterfeit ICs have caused billions in damages
- Recycled, rebranded or factory reject ICs cause quality issues
- Whenever possible avoid dubious sources
- When impossible, verify

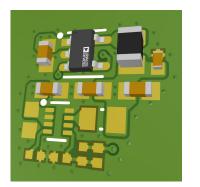




## Alternatives and blocks

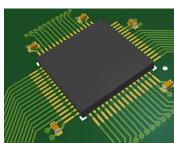
Prepare whole block ahead of time





- When space constraints and other constraints allow , add an alternative block
- Assemble based on what is available
- Just in case test as needed







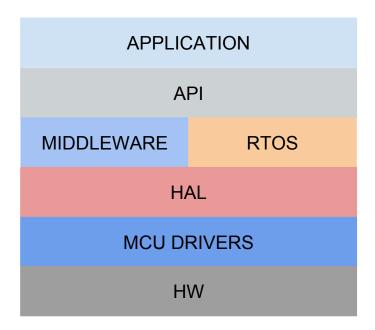
# Lessons learned - software

02

- → Embrace hardware independence
- → Emphasize modular and test-driven development
- Enhance collaboration with hardware teams



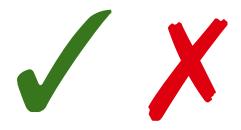
# Layered firmware architecture





# Unit testing and CI/CD revisited

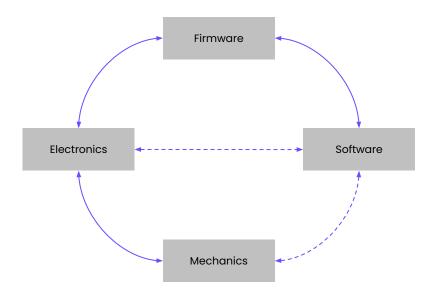
- Early detection of issues
- Facilitating refactoring and reusability
- Continuous integration and automation
- Documentation





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### **Enhanced collaboration between teams**





# Opportunities

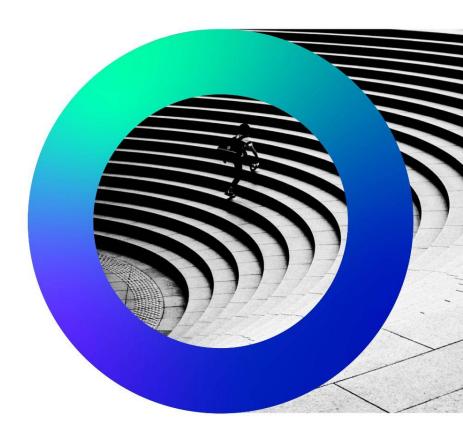
03

- → When life gives you lemons make lemonade
- → Implement low risk improvements
- $\rightarrow$  Fix that minor bug
- → Try something new

# An annoying redesign is an opportunity

How?

- Any change should be followed up by appropriate tests
- When moving to a different MCU architecture or doing other significant modifications, changes are unavoidable and extensive testing is a must
- Ideal time for low risk changes or fixes











## Small changes and fixes

Fix the minor bugs or known issues

- Bugs and issues will be discovered
- Major ones need to be addressed ASAP, non-critical minor ones can wait
- Small ones are often added to a "when there's time" TODO list



A redesign is the ideal opportunity to fix the minor issues that have accumulated over the years







## Update, explore, sync

Improve your product

- A redesign may be a good opportunity to improve the design
- New understanding about the circuits may have opened up new options
- New parts may have become available
- Any change should be followed up by tests

Rewrite it with the future in mind

Think of the next crisis

If a major rewrite becomes necessary, it may as well be done
 right

- Think of the next time an MCU will need to be exchanged for whatever reason
- As mentioned, add an abstraction layer, structure the
  firmware in such a way that makes future porting less painful





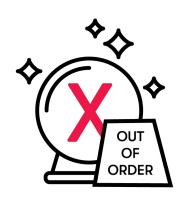
# Conclusion

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- → What the future holds
- $\rightarrow$  How can we help



## What does the future hold?



- Impossible to know what the future holds
- A globalized supply chain will always be sensitive to global problems
- Predictions range from cautiously optimistic to very pessimistic
- Either way, designs with easily replaceable part or blocks will have an advantage



# How can we help?



Mechanical Design



**Electronics** 



**Embedded SW** 



Machine Learning



Backend / Cloud Development



Web/mobile app development

# Thank you!



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